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The planning and, most emphatically, the preparation for Phase II should be listed as a task under Phase I. This separate emphasis on preparation is especially noted because of the circular squeeze which catches this Agency when preparation for substantial later operation is not clearly and separately identified as a task in itself. The squeeze which occurs is that funds for preparations are withheld because the ultimate operational task has not been firmly assigned, and the ultimate task does not get assigned because the necessary preparatory readiness has not been attained. From the specific point of view of covert operations, language is suggested in paragraph 4, below, to cover this point.

4. The following specific language is offered to meet this Agency's needs, possibly as an amendment to the subject paper, or for insertion at the appropriate point in the full paper, if location in the summary is not desirable:

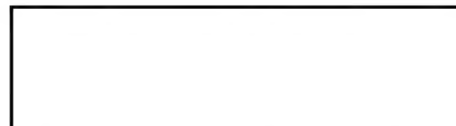
a. At III-1-b-(7): "Develop, expand, or intensify non-attributable U.S. activities in support of the objectives in National Policy the above-stated and other established objectives of National Policy, including especially (a) operations to neutralize Communist instrumentalities, key persons, and resources in [ ] ; and (b) logistic and operational planning and preparation to the point of standby readiness for the operational tasks to be undertaken in Phase II."

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b. At III-2: "Phase II -- planning to be undertaken now On the basis of the planning and preparation accomplished under Phase I, the utilization, if and when conditions permit, of [ ] as a base for extended action throughout [ ] On the It will be the understanding that before Phase II becomes operable (etc.)."

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Chief, Planning & Program  
Coordination Staff

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